

UNITED STATES PATENT APPLICATION FOR

PREDICTING PARTS FOR ONSITE REPAIR

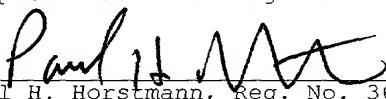
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BACKGROUND OF THE INVENTION

Field of Invention

5 The present invention pertains to the field of onsite repair. More particularly, this invention relates to predicting parts for onsite repair.

Art Background

10 It is common in a wide variety of business arrangements to provide onsite product repair. For example, it is common to provide onsite repair of computer systems, instruments, and appliances to name just a few examples.

15 An onsite repair of a product usually includes the replacement of one or more parts of the product. A service technician usually travels to the repair site and takes along one or more replacement parts for possible use in the repair.

20 Typically, the cost of performing an onsite repair is increased if a poorly chosen set of replacement parts is sent to the repair site with a service technician. For example, if parts essential to a repair are not available to a service technician at the site then the service technician usually makes a return trip to the repair site, thereby increasing the cost of the onsite repair. In addition, if a service technician takes an unneeded part to a repair site then the unneeded part is usually returned to an inventory facility and re-stocked which also increases the cost of the onsite repair as well as inventory costs.

In prior methods, repair parts are usually chosen based on the judgment of personnel such as call qualifiers or service technicians. Unfortunately, such methods typically do not provide a systematic solution that takes into account the costs associated with choosing the wrong replacement parts.

SUMMARY OF THE INVENTION

A method is disclosed for predicting parts for onsite repair which takes into account a repair history and the costs associated with mis-
5 predictions. Parts for onsite repair of a product are predicted by determining an expected waste for one or more parts of the product. The parts having a lowest expected waste are selected and sent to the
10 onsite repair. The expected waste indicates parts that are responsible for high support costs and highlights the mistakes being made and scores the mistakes by actual cost.

15 Other features and advantages of the present invention will be apparent from the detailed description that follows.

BRIEF DESCRIPTION OF THE DRAWINGS

The present invention is described with respect
to particular exemplary embodiments thereof and
5 reference is accordingly made to the drawings in
which:

10 **Figure 1** shows a method for predicting parts for
onsite repair according to the present teachings;

15 **Figure 2** shows steps in one embodiment for
determining expected waste by analyzing a repair
history for a product;

15 **Figure 3** shows a system for determining expected
waste according to the present techniques.

DETAILED DESCRIPTION

5 **Figure 1** shows a method for predicting parts for onsite repair according to the present teachings. At step 102, an expected waste is determined for each part of a product that may be replaced during the repair of the product. Step 102 may also include determining an expected waste for sets of parts.

10 An expected waste for a part or set of parts includes waste which is caused by unnecessarily sending a part or set of parts to a repair site and waste which is caused by not sending a needed part or set of parts to the repair site. The expected wastes
15 may be based on symptoms.

20 At step 104, the parts having the lowest expected waste are selected to be sent to the repair site with a service technician.

25 20 **Figure 2** shows steps in one embodiment for determining expected waste by analyzing a repair history for a product. At step 110, the repair history is examined to determine a number of times that each part of the product was under-predicted. At step 112, the repair history is examined to determine a number of times that each part was over-predicted. Then at step 114, the repair history is examined to determine a number of times that each part was correctly predicted. At step 116, the numbers determined at steps 110-114 are combined with a cost associated with under-predicting the parts and a cost associated with over-predicting the parts.

5 **Figure 3** illustrates a system for determining
the expected waste at step 102 according to the
present techniques. The expected waste for
individual parts or sets of parts is included in a
set of waste metrics 16 which are generated by a
metric calculator 14 in response to a repair history
10 and a set of cost data 12.

10 The repair history 10 includes an identification
of parts that were sent to repair sites in prior
onsite repairs and a list of the actual parts that
were needed in the prior onsite repairs. Each part
may be identified with a corresponding part number
(P).

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20 The repair history 10 may be derived from data
that is routinely collected. For example, repair
technicians may routinely record when parts are sent
on a repair trip but not used and when parts are
needed on site but were not in the set of parts that
was sent to the site. In addition, records of
additional repair trips for the same onsite repair
case may be used to determine which parts were
actually needed. Also, replaced parts may be sent to
25 a repair center and data may be recorded on the
actual part defects.

30 The metric calculator 14 uses the repair history
10 to tally up separately for each part P the number
of times that part P was under-predicted (X_P), the
number of times that part P was over-predicted (Y_P),
and the number of times that part P was correctly
predicted (Z_P).

A part was under-predicted if it was needed for a repair but was not sent on the initial trip to the repair site. A part was over-predicted if it was not needed for a repair but was sent to the repair site.
5 A part was correctly predicted if it was needed for a repair and was sent on the initial trip to the repair site.

The cost data 12 includes the cost associated
10 with over-predicting a part ($C_{O,P}$) and the cost associated with under-predicting a part ($C_{U,P}$).

The costs in the cost data 12 may be average
15 cost figures. For example, the cost associated with under-predicting a part may be an average cost of an extra trip to a repair site to transport the needed part. The cost associated with over-predicting a part may be an average cost of restocking an unneeded part after being returned from the repair site.
20

Alternatively, the cost of over-predicting a part may include the cost of the part, the cost of storing the part in inventory, the cost of transporting the part, etc. For example, the cost of unnecessarily transporting larger and/or heavier parts may be greater than the cost of unnecessarily transporting smaller and/or lighter parts to a repair site.
25

30 Similarly, the cost of under-predicting a part may be adapted in response to a variety of factors. For example, the cost of under-predicting a part may be adjusted for the distance between a repair site

- and a repair center, i.e. the greater the distance
the greater the cost of transporting the needed part
to the repair site in a subsequent trip to the repair
site. The cost of under-predicting a part may be
5 adjusted for the nature of the support contracts
involved. For example, the cost of under-predicting
a part for a customer with a 24 hour guarantee
support contract may be higher than the cost of
under-predicting for a 30 day guarantee contract.
10 The cost of under-predicting may be adjusted on the
basis of part type - for example a part used in a
high-end system in air-traffic control versus a part
used in a home printer, etc.
- 15 All of these costs may also be customized based
on additional information about a case such as a
problem description.

20 The waste metrics 16 include the total waste for
each part P (TW_p) which is given by the following.

$$TW_p = X_p * C_{U,p} + Y_p * C_{O,p}$$

25 The waste metrics 16 include the average or
expected waste per repair for each part P (EW_p) which
is the total waste divided by the total number of
repairs:

$$EW_p = TW_p / (X_p + Y_p + Z_p)$$

30 The repeat trip rate for part P is the fraction
of times when part P was needed but not included,
i.e. X_p/X_p+Z_p . The over-predict rate for part P is

the fraction of times when Part P was taken along unnecessarily, i.e. Y_p/Y_p+Z_p .

The above analysis may be applied on a per
5 product model basis or a per call center basis or a
per call qualifier basis, etc. A call center may be
defined as a facility which receives customer reports
of product failures and which dispatches repair
technicians with repair parts. A call qualifier may
10 be defined as an individual or automated system or
combination thereof that obtains problem symptoms
from customers.

Table 1 shows an example set of waste metrics 16
15 generated by the metric calculator 14 for an example
set of parts (part numbers 1-5). The waste metrics
16 include the number of under-predictions X_1 through
 X_5 , the number of over-predictions Y_1 through Y_5 , and
the number of correct predictions Z_1 through Z_5 along
20 with the total waste and expected waste for each of
the parts 1 through 5. In this example, the cost data
12 specifies that an average cost of an extra trip to
a repair site to obtain an under-predicted part is
\$ET (i.e. $C_{u,p}=\$ET$) and the average cost of restocking
25 an over-predicted part is \$R (i.e. $C_{o,p}=\$R$).

Table 1.

Part Num. (P)	Under- Pred. X_p	Over- Pred. Y_p	Correct Pred. Z_p	Total Waste TW_p	Expected Waste EW_p
1	181	79	506	$ET*181+R*79$	$(ET*181+R*79) / (181+79+506)$
2	160	97	376	$ET*160+R*97$	$(ET*160+R*97) / (160+97+376)$
3	106	61	340	$ET*106+R*61$	$(ET*106+R*61) / (106+61+340)$
4	90	49	411	$ET*90+R*49$	$(ET*90+R*49) / (90+49+411)$
5	89	61	117	$ET*89+R*61$	$(ET*89+R*61) / (89+61+117)$

For example, the part number 1 had 181 under-predicts and 79 over-predicts and 506 correct predicts as derived from the repair history 10 by the metric calculator 14. This corresponds to an under-predict/repeat trip rate of .263 and an over-predict rate of .135.

The total waste column of **Table 1** is \$ET times the number of under-predictions plus \$R times the number of over-predictions. The expected waste column of **Table 1** is the total waste divided by the total number of predictions involving the corresponding part which is $X_p+Y_p+Z_p$.

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The repair history 10 may specify parts that were replaced but later determined to be not faulty. Such parts may be counted as over-predictions when

determining the waste metrics 16. Such parts may have a higher per-part cost than the parts that were not replaced.

5 The metric calculator 14 may determine waste metrics for sets of parts. For example, any combination of the example parts 1-5 may be sent to a repair site as a set. For each possible set of parts, the repair history 10 may be used to derive
10 the number of times that the set was under-predicted, the number of times the set was over-predicted, and the number of times the set was correctly predicted.
15 A set was under-predicted if it was sent on the initial trip to the repair site but did not include a needed part. A set was over-predicted if it was sent on the initial trip to the repair site but included parts that were not needed. A set was correctly predicted if it was sent on the initial trip to the repair site and included the exact parts needed for
20 the repair. For sets of parts, the waste metrics may be adjusted because the cost of an over-prediction may be multiplied by the number of excessive parts.
25 For example, if three RAM memory chips were sent and only one was needed, then the over-predict cost is $C_{o, RAM} * 2$.

The metric calculator 14 may adapt the waste metrics 16 to particular symptoms exhibited by the product needing repair. The use of symptoms may improve the quality of prediction. For example, in a computer system repair more waste is associated with replacing a motherboard in response to a "toner cartridge low" symptom in comparison to a "blue

screen" symptom. The symptoms of the product to be repaired may be identified in any manner using an automated system or human intervention or a combination of automation and human intervention.

- 5 The repair history 10 provides information on prior repairs and associated symptoms.

The expected waste is $EW(p|s)$ for any subset s of symptoms S and subset p of parts P . The expected waste is $EW(p|s)$ combines the probability that p is insufficient to address the problem (probability given symptoms s) with the cost of under-prediction and the probability that p contains parts that are not needed given s with the cost of sending those unnecessary parts.

In one embodiment, the expected waste for a subset of parts p and a given set of symptoms s is as follows

20

$$EW(p|s) = (X_{p,s} * C_{U,p} + Y_{p,s} * C_{O,p}) / (X_{p,s} + Y_{p,s} + Z_{p,s})$$

where $X_{p,s}$ is the number of trips where symptoms s were reported, parts p were sent, and at least one part not in p was needed to complete the repair, $Y_{p,s}$ is the number of trips where symptoms s were reported, parts p were sent, and p included at least one part that was unnecessary in the repair, and $Z_{p,s}$ is the number of trips in which symptoms s were reported, parts p were sent, and all parts in p and no other parts were needed to complete the repair.

Another use for the waste metrics 16 is to decide for which parts the training of call qualifiers should be upgraded. For example, call qualifiers may undergo retraining for parts which have a relatively high rate of mis-prediction.

5 Another use for the waste metrics 16 is to decide which parts to have a computer flag to the call qualifiers. Such flagged parts may have, for 10 example, the most over-predicted waste cost.

Yet another use for the waste metrics 16 is to decide which parts are the best to stock in a repair vehicle using the most under-predicted waste cost. 15 This may also help, for example, in the development of standard part kits.

Another use for the waste metrics 16 is to decide which products are least desirable to support, 20 i.e. product models with greatest waste.

Another use for the waste metrics 16 is to decide which call qualifiers and/or repair technician to target for additional training. For example, 25 persons with greatest total waste may be targeted for retraining.

In some embodiments, computational time may be reduced by not applying the above analysis to all 30 possible sets of parts p. Instead, a reasonable level of confidence in the quality of a solution may be found by using heuristics. For example, starting with an empty set, the expected waste of not sending

any parts given these symptoms is computed. Thereafter, the expected waste of sending one single part for each individual part given the symptoms is computed. This is computed for all individual parts.

5 All possible combinations of two parts may be considered starting with the combinations of the parts with the lowest individual expected waste given the symptoms. Combinations of three parts, etc., are then considered until computational time is exhausted
10 or until a point is reached where adding parts only increases expected waste or until all possible sets of parts are considered.

15 The present techniques for identifying costly repair parts and for determining parts to send to a repair site may be performed by automated means such as a computer system.

20 The cost information generated may be used to improve and/or focus the training of call qualifiers or focus the attention of management as well as in the design of future products. For example, these methods may be used to identify parts that are difficult to predict, parts that call qualifiers
25 normally do not think of, etc.

30 The techniques disclosed herein may be performed by a human being or an automated system such as a computer or a combination thereof. For example, the functions of the metric calculator 14 may be implemented in software for a computer system and the repair history 10 and/or cost data 12 may be obtained from computer system files including data bases.

The foregoing detailed description of the present invention is provided for the purposes of illustration and is not intended to be exhaustive or to limit the invention to the precise embodiment disclosed. Accordingly, the scope of the present invention is defined by the appended claims.